



Agenda Item 13

JOINT AUDIT COMMITTEE
25 SEPTEMBER 2025

OPCC RISK MANAGEMENT UPDATE

1. PURPOSE OF REPORT

- 1.1. To provide members of the committee with oversight of the risk register for the Police and Crime Commissioner.
- 1.2. As a separate corporation sole it is right and proper that the OPCC has a separate risk register to WMP, as they are able to control the levers and the mitigations of the same risks in different ways which complement the overall limitation of liability to both entities.

2. RISK MANAGEMENT METHODOLOGY

- 2.1 The Committee is aware the PCC's risk register is based on the risks associated with the functions of the PCC and the risks associated with the delivery of the police and crime plan, which are referred to as topical risks.
- 2.2 The current OPCC risk register is attached as Appendix 2.

3. RISKS TO THE DELIVERY OF THE POLICE AND CRIME PLAN

- 3.1 The new Police and Crime Plan 2025-2029 has been broken down into each promise and task within the plan. Each of those has been assigned an SMT Lead, an officer lead, and, where appropriate, references a WMP lead.
- 3.2 The Police and Crime Plan is now published online as a "[storybook](#)" whereby the plan is updated every quarter with actual KPI data. This is in order to very publicly show progress towards meeting the KPIs chosen to measure overall delivery. The Performance area of the OPCC website is currently being redeveloped to ensure that the performance is as visible as possible to the public and external stakeholders.
- 3.3 The tasks have been allocated to a timescale, and quarterly updates will be collated on all tasks and reported to the Police and Crime Panel and the Police and Crime Commissioner. The risk assessment of the delivery of the plan has now been completed.

- 3.4 Eight of the 356 individual deliverables in the Plan were marked as being at Red status for deliverability in July 2025. Red classification meant that some additional support or action was needed in order to support delivery of the plan item.

Reference	Title	Key Performance Indicators	Individual Commitment
52	Preventing and Tackling Violence	Reduce Domestic Abuse	Ensure the learning from Domestic Abuse Related Death Reviews actively influences the way we work together to reduce deaths, including suicides.
101	Improving Road and Travel Safety	N/A	Support development of a consistent regional approach to moving traffic contraventions
103	Improving Road and Travel Safety	Increase Third-Party Op Snap Reporting and the Percentage Leading to a Positive Outcome	Support Operation Snap, focusing on increasing third party reporting and maintaining a high percentage of reports that lead to warning letters, penalty notices or prosecutions when clear evidence is available.
146	Preventing and Reducing Neighbourhood Crime	Increase the Number of Fraud and Cyber Crime Reports	Children and Online Crime: Work with partners to raise children's awareness about the range of online crimes that could affect them. Jointly ensure children understand the consequences and risks of cyberbullying, becoming a "money mule", making threats, sharing explicit imagery, grooming and online child sexual abuse.
152	Protecting Victims and Witnesses	Increase Compliance with the Victims' Code of Practice Across the Criminal Justice System	Hold the wider CJS accountable through the Local Criminal Justice Board (for VCOP delivery).
256	Prevention and Rehabilitation	N/A	WMP to focus on bringing child sexual abuse and exploitation offenders to justice, while safeguarding and supporting victims.
307	Partnerships	N/A	Campaign for Retaining a democratically elected and directly accountable Police and Crime Commissioner within the West Midlands.
310	Partnerships	N/A	WMP to play a leading role in ensuring our local resilience and emergency planning structures are effective.

- 3.5 A common theme amongst the reasons for the deliverability of these coming into question, is the degree to which there is national or regional support or information for the proposal. This will require engagement and sustained effort over the lifetime of the plan to ensure that we leverage all means at the PCC's disposal to deliver on these elements of the plan. For example, national guidance is awaited on DARD governance and processes, but the take up of the use of a new purchasing framework amongst regional partners has been slow to develop. In relation to moving traffic contraventions, all local authority partners now have these powers but consideration needs to be given to how support for the back office delivery of these functions is managed and how opportunities to reduce dangerous driving are maximised. Work to improve VCOP compliance is being held back as some agencies await national guidance on their role before engaging fully.
- 3.6 A second theme is available resources from WMP. Op Snap and Online Harm are both areas where the PCC will continue to work with the Chief Constable to ensure that, within operational requirements, resources are focussed on delivery of the Plan.
- 3.7 In relation to retaining a democratically elected and directly accountable Police and Crime Commissioner within the West Midlands, the English Devolution White Paper has proposed transfer of police governance function "by default". The Bill was published in July 2025 and is expected to continue its passage through Parliament in the autumn.

4. NEW CORPORATE RISKS

- 4.1 The review of the risk register has identified no new corporate risks for the OPCC.
- 4.2 One new risk is still being considered and evaluated for inclusion, and that is the risk of funding cuts to partners making effective collaboration more difficult, and potentially reducing co-commissioning possibilities. We have continued to analyse partners' medium term financial plans to ensure we are aware of developing challenges and will review again after medium term plans are refreshed by partners this autumn.
- 4.3 A risk has been added in relation to appropriate arrangements for an effective transfer of the Police and Crime Commissioner functions to the Combined Authority Mayor for the West Midlands. In light of the proposed transfer by default of PCC powers to mayoralities, where existing borders are continuous, this risk has re-emerged and needs to be mitigated with action to engage with the CA.

5. INCREASED CORPORATE RISKS

- 5.1 During the last quarter, no risk scores have increased.

6. REDUCED CORPORATE RISK SCORES

- 6.1 During the last quarter, no risk scores have decreased.

7. CLOSED AND DE- ESCALATED CORPORATE RISKS

7.1 During the last quarter, no risks have been closed.

8. RECOMMENDATION

8.1 The Committee note the contents of the report and appendices.

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