May 2024: WMP Risks, Issues and Opportunities Bulletin

QUICK KEY LINKS



April Top Articles - Risk Team Horizon Scanning

High level summary of the top articles over the last month which may pose a risk to WMP



April Risk Team Full Horizon Scanning Log

Full log of articles that have been identified as potential threats or opportunities.



Risk & Issue SharePoint Register & Hub

A hub for WMP risk and issue management, including the force risk register, key documents, trai



Risk & Issue Submission Form

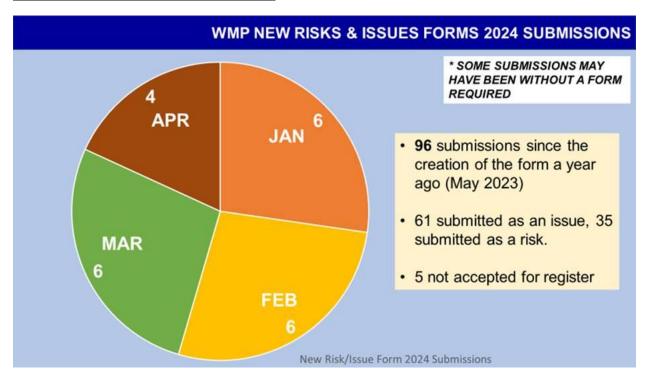
If you identify any potential risks or issues through horizon scanning or your day-to-day work, you

RISK TEAM LATEST NEWS

Risk Appetite Training CPD Sessions in April

- Thank you to all colleagues who attended a risk appetite training session during April.
- We hope attendees found the input useful and have left with further knowledge and increased confidence in preparation to apply risk appetites to guide the management of risks and issues.
- The Risk & Issue Management Policy is live and details the full force risk appetite.
- The Risk Team have had to review and amend the published statements, once approved by the DCC we will shortly be applying the agreed risk appetites to all of the existing risks and issues on the register.
- The training session slide deck is available here: <u>Risk Appetite Statements.pptx</u> (wmpad.local)
- We have also created and published a Risk Management quick reference guide which will support knowledge gained from these sessions as well: <u>SP Reference - RISK</u> MANAGEMENT.pptx (wmpad.local)
- A video version of the session will be made available soon for colleagues who were unable to attend or for refresher training.
- If you would like a bespoke training session on risk appetites or any other part of risk and risk management, please email SD_Risk and the team will be happy to support.

Risk Submissions & Knowledge Support:

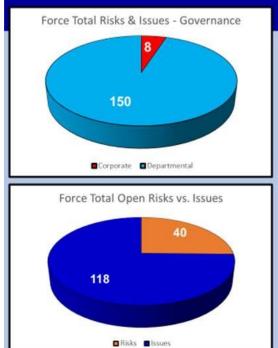


- Given the size of the force and the wide variety of departments, core functions, context and environmental impact factors for risk, we would anticipate a higher number of submissions per month
- Anyone in WMP can submit a risk or issue for the risk register.
- In line with our risk vision, we need to start proactively identifying and managing risks, rather than focus on issues which are risk that have already happened and our problems in our present day. Therefore, the time frame we review threats must shift from the present day and we need to look for plausible threats to WMP from anywhere between 6 to 24 months or even further into the future.
- Currently the force manages 75% issues and 25% risks on the risk register, demonstrating the current focus on problems happening today in the present time frame.
- To support the force with proactive risk identification and management, there are now 4 quick reference training aides on the Risk Hub SharePoint covering:
 - o Risk Identification
 - o Risk Submissions
 - o Why manage risk?
 - o Risk Management

Temporary changes to Risk Management & Process

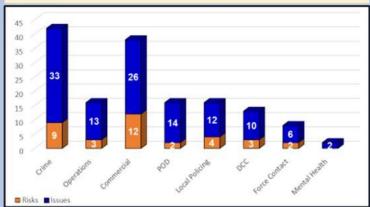
- The bi-monthly Risk Manager SLT schedule continues to be working well with no detrimental impact on risk management for the force.
- April saw risk inputs delivered to SLTs within the POD, Operations, DCC and Commercial portfolios.
- During May, Risk Manager Vicki Parkinson will attend Crime, Local Policing and Contact portfolio departments.
- Please be mindful of the above schedule for risk and issue submissions and performance monitoring of risks and issues as there may be delays to presenting new risks and issues or risk decisions to SLTs.

RISK MANAGEMENT PERFORMANCE



WMP RISKS & ISSUES FORCE OVERVIEW

- Manage 75% issues and 25% risks. Reporting and management focussed on present day issues rather than proactive future management before risks materialise and become issues for the force. Must start to identify and register plausible risks for WMP 6 -12-18 months in the future.
- Crime and Commercial Portfolios hold the highest number of risks and issues. Majority across the portfolios held at departmental level.



WMP RISKS & ISSUES FORCE OVERVIEW



- 2023 saw the introduction of the new enterprise risk management framework and single force risk register. Data cleanse and application of correct issue categorisation accounts for the large reduction in risk numbers.
- Steady increase in number of issues reported year on year and trajectory is looking to set to continue for 2024-25.
- All items on the risk register have received an update in 2024.

306
RECORDS
OPENED ON
NEW
REGISTER

122 RECORDS CLOSED ON NEW REGISTER

WMP RISKS & ISSUES FORCE OVERVIEW



19% relate to Core Service Delivery



11% relate to People



6.5% relate to Information



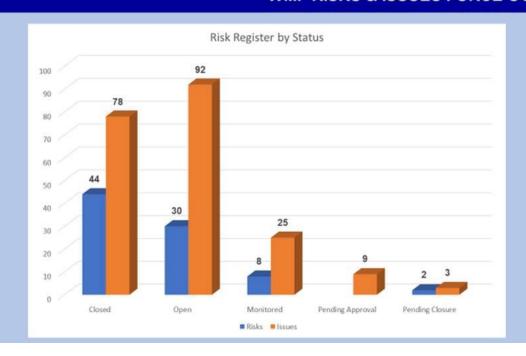
6% relate to Technology

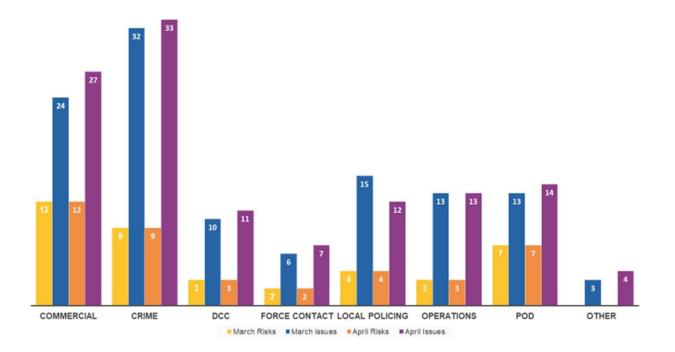


6% relate to Commercial

- 19% of risks and issues are categorised as in relation to Core Service Delivery, this equates to 56 risks and issues on the register.
- Financial risks and issues represent 3% of the categorisation at 11 risks/issues on the register
- Change, Legal, Security & Reputation categories are all under 5% and represent a combined total of 12 risks and issue on the register.

WMP RISKS & ISSUES FORCE OVERVIEW





We hope this bulletin has been useful. If you have any questions, feedback or would like any support from the risk team, please contact us at: SD_Risk@westmidlands.police.uk.

Best wishes,



Risk Team

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Working in partnership, making communities safer











